



PEO Ships: Building an Affordable Future Fleet

Program Executive Officer, Ships

January 13, 2011

The Navy Today



- · 328,496 active duty officers, Sailors and midshipmen
- 65,059 selected Reserve Sailors
- 5,790 activated reservists
- 203,423 civilians
- 40,247 Sailors deployed afloat
- 287 Deployable Battle Force Ships
- 102 ships underway 36% (away from homeport)
 - Two Aircraft Carriers
 - One Large Deck Amphibious Assault Ship
- 98 ships deployed 34%

PEO Ships in Design and Construction

























Under Contract & Building To Go (FY 11 & FY 12)

22 LCS	
3 DDG 51	4 DDG 51
1 DDG 1000	2 DDG 1000
2 Deckhouses	1 Deckhouse
4 LPD	2 LPD
1 LHA	1 LHA
4 T-AKE	3 MLP
10 JHSV	
1 T-AGM 25	1 SSC
1 T-AGS	2 AGOR
47 Ships	15 Ships

Product Lines



MILESTONES	A	A I	3		Trogram Executive Office, offi		
Pre-AoA	Materiel Solution Analysis	Technology Development	Engineering & Manufacturing Development	Production & Deployment	Operations & Support		
DDGX		SSC	LCS	LPD 17 T-AKE 1	CG 47		
LSDX	AGOR		À	LHD 8	BOATS		
LHDX					DDG 51		
T-AO(X)		MLP		DDG 1000 LHA 6	FFG 7		
T-ATF(X)			JHSV	T-AGS 66	LHD/LSD/LPD LCAC LHA		
				T-AGM 25	LCC 19 MCM 1 AS 39 / ARS 50 PC 1		

PEO Ships Successes (2010)



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9 Construction Options Awarded

- JHSV 2 and 3, 28 Jan
- T-AKE 13, 26 Feb
- T-AKE 14, 26 Feb
- Egyptian Fast Missile Craft #4, 25 Mar
- JHSV 4 and 5, 13 Oct
- 2 LCS, 29 Dec

5 Ships Started Fabrication

- T-AKE 13, 15 Apr
- Egyptian Fast Missile Craft #2, 2 Jun
- JHSV 2, 13 Sep
- T-AGS 66, 22 Sep
- T-AKE 14, 21 Oct

5 Keels Laid

- T-AKE 12 (USNS WILLIAM McLEAN), 26 Mar
- Egyptian Navy Fast Missile Craft #1, 7 Apr
- DDG 112 (MICHAEL MURPHY), 18 Jun
- JHSV 1 (USAV SPEARHEAD), 22 Jul
- T-AKE 13 (USNS MEDGAR EVERS), 26 Oct

7 Ships Christened

- T-AKE 10 (USNS CHARLES DREW), 27 Feb
- DDG 110 (WILLIAM P. LAWRENCE), 17 Apr
- DDG 111 (SPRUANCE), 5 Jun
- LPD 22 (SAN DIEGO), 12 Jun
- T-AGM 25 (USNS HOWARD O. LORENZEN), 26 Jun
- T-AKE 11 (USNS WASHINGTON CHAMBERS), 11 Sep
- LCS 3 (FORT WORTH), 4 Dec

4 Ships Commissioned

- USS INDEPENDENCE (LCS 2), 16 Jan
- USS DEWEY (DDG 105), 6 Mar
- USS JASON DUNHAM (DDG 109), 13 Nov
- USS GRAVELY (DDG 107), 20 Nov

· 4 Ships Delivered

- USNS MATTHEW PERRY (T-AKE 9), 24 Feb
- JASON DUNHAM (DDG 109), 4 Jun
- USNS CHARLES DREW (T-AKE 10), 14 Jul
- GRAVELY (DDG 107), 26 Jul

117 FMS Deliveries

- The first Iraqi Patrol Boat (P-301) successfully delivered to Umm Qasr Navy Base on 19 Sep
- Assisted in delivering 40 boats to support disaster relief operations in Pakistan

128 Boats and Craft Deliveries

Includes 3 LCAC SLEPs

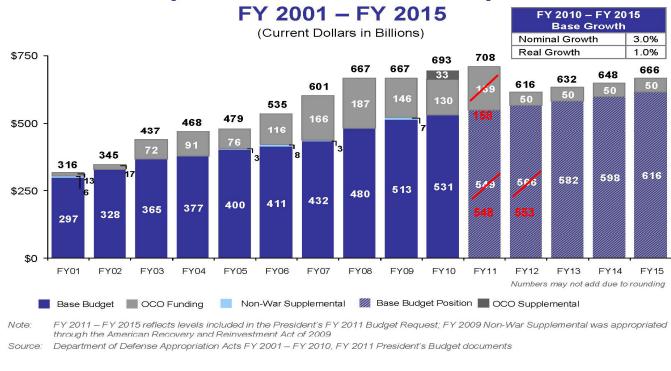
Other Shipbuilding Accomplishments

- SAN DIEGO (LPD 22) Launched, 7 May
- USNS HOWARD O. LORENZEN (T-AGM 25) Launched, 30 Jun
- MLP Advance Design and LLTM Contract, 13 Aug
- 100% of ZUMWALT (DDG 1000) in construction



- \$707.3B requested for DoD: \$548.9B base + \$159.3B for wars
- Maintains historically high level of funding in base budget
- FY11 NDAA authorized \$548.2B base and \$158.7 for wars
- Jan 6, 2011 SECDEF noted FY12 base budget would be "about \$553B"

Department of Defense Topline



February 1, 2010 802-10-101 v 2.7 **2**

FY11 Shipbuilding Procurement



	F	Y10	F	Y11	F	Y12	F	Y13	F	Y14	F	Y15	F	Y11-15	
CVN 21		-		-		-		1		-		-		1	
SSN 774		1	2			2		2	2		2		10		
DDG 1000		-		-		- 1		-		-		-		0	
DDG 51		1	2		1		2		1		2		8		
LCS		2	8.6	2	=4	3 4		4		4	W.	4	Ì-	17	
LPD 17				-	1-91	1			=	-		-	13	1	
LHA(R)				1	- 1			1,1000		the same	4	_		1	
T-AKE		2	Malain a		072	7/23/27			455	100		- 0		0	
T-ATF		C. La C	TO THE			g		- 1		1		1			
MLP		-/-	1	1				1		-		1		3	
JHSV		1-000	200 H	1		1		2		2		2		8	
New Construction Total		7		9		8		12		9		12		50	
Total New Construction (\$B)	\$	12.4	\$	13.8	\$	13.4	\$	13.8	\$	14.4	\$	17.0	\$	72.4	
LCAC SLEP		3		4	5.9	4		4		4		4		20	
Oceanographic Ships				1		1		-				-		2	
Ship to Shore Connector *		-		1		-		1		2		4		8	
Moored Training Ships		_		_		-		-				1		1	
CVN RCOH		_		_		-		1		2000		-		1	
Total Shipbuilding (\$B)	\$	15.0	\$	16.1	\$	15.0	\$	16.8	\$	17.4	\$	18.9	\$	84.3	

^{*} Lead SSC is funded in RDT&E

Continue to improve confidence in shipbuilding



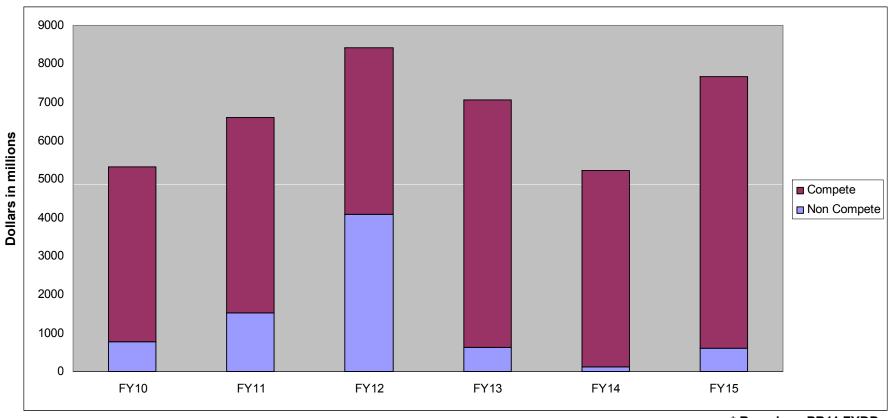
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Control Costs

- Design Maturity
- Technical Maturity
- Contract Stability
- Workforce Development
- Platform Commonality
- Design for Affordability
- Requirements vs. Cost Trades Early in the Program
- Acquisition Strategies

Reduce Costs

- Competition
- Serial Production
- Facility Investment
- Work Process Improvements
- Affordability Areas
- Smarter Buyer



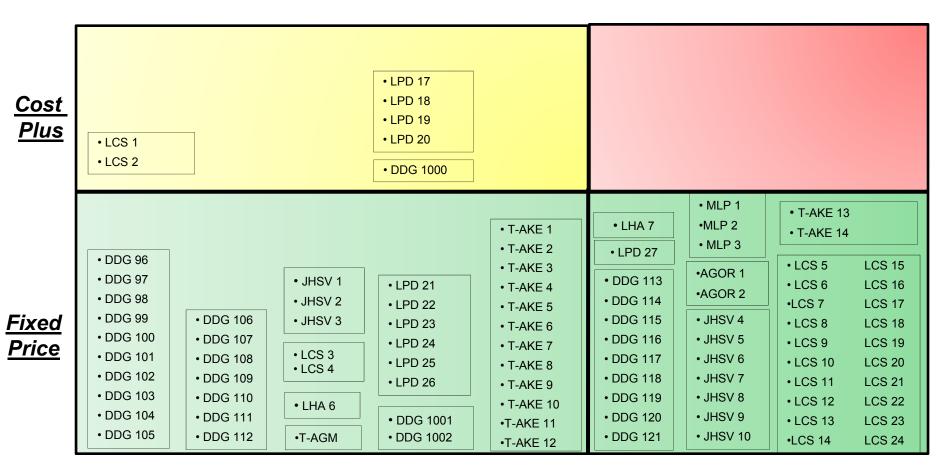
* Based on PB11 FYDP

- Includes MSC and special mission ships (e.g., T-AKE, MLP, T-ATF) and SSC (lead ship in RDTE)
- Does not include FMS
- Accounts for new LCS Acquisition Strategy
- Does not include the ~100 average per year procurement of small boats and craft for U.S. and Foreign navies
- Does not include aircraft carriers or submarines

Control Costs - Contract Structure



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FY00-FY09

FY10-FY15

Cost Control Initiatives

- Dual Award leverages competition, fixed price contracting and design stability
- Increases near-term ship procurement
- \$2.9 Billion (TY) in savings through FY16
- Takes advantage of hot production lines
- Creates opportunities for future competition

- USS FREEDOM (LCS 1) and USS INDEPENDENCE (LCS 2) currently completing post-delivery tests and evaluations
- FORT WORTH (LCS 3) launched Dec 2010 at 80% complete
- Awarded contracts for LCS 5 and LCS 6 on 29
 Dec with 18 more LCS to follow





ZUMWALT (DDG 1000) Class



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Cost Control Initiatives

- DDG 1000 design was more mature (80%+) than any lead ship surface combatant at the start of construction
- Design complete and onsite change control initiatives in place at BIW and NG
- Bath Iron Works fully leveraging Ultra Hall to build fully outfitted units

- ZUMWALT (DDG 1000) started fabrication Feb 2009
 - 100% of the lead ship is in construction
 - Lead ship is approximately 30% complete
 - Keel laying Fall 2011
 - Delivery in 2014
- MICHAEL MONSOOR (DDG 1001) started fabrication, Mar 2010
 - Overall, the ship is approximately 12% complete





Joint High Speed Vessel (JHSV)



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Cost Control Initiatives

- Designed to commercial standards
- Conducted rigorous production readiness review prior to start of construction, ensuring design maturity greater than 85%
- Newly constructed Modular Manufacturing Facility will aid in production of high quality ship modules and improve production efficiencies
 - Improve capacity, production planning and process control
 - Reduce construction duration, lower production costs, and mitigate existing production process and control risks

- Detail design and construction contract for ten ships with five options exercised
- USAV Spearhead (JHSV 1) keel laying held Jul 2010
 - Currently 48% complete
- USNS Vigilant (JHSV 2) started production in Sep 2010
- Contract for JHSV 4 and JHSV 5 awarded Oct 2010



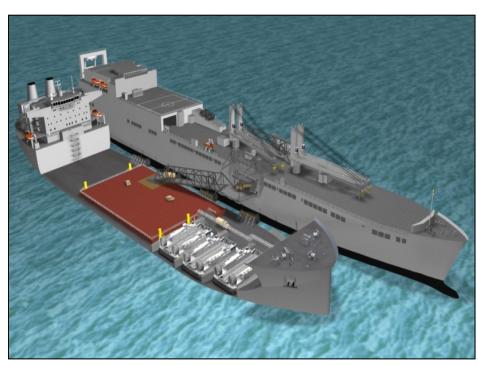


Cost Control Initiatives

- Performed requirements versus cost trade-offs to achieve 80% of original MLP capability at 40% of the cost
- Pursuing a concurrent design/production engineering approach to ensure a high degree of design and production planning maturity prior to start of construction to minimize cost and schedule risk
- Government-led contract for deck interface
 - Refine and translate the requirements into the design and specifications
 - Competing the contract

Program Status

Contract Award after Milestone B in 2nd Quarter



USS MAKIN ISLAND (LHD 8)



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Cost Reduction Initiatives

- Hybrid gas turbine/diesel-electric propulsion; saved \$2.5M in fuel costs during transit to homeport
- Over the course of the ship's lifecycle, the Navy expects to see a savings of more than \$250M
- Highlights SECNAV's commitment to energy efficiency
- Propulsion system will also be used in future ship construction

- Delivered in April 2009
- Commissioned in Oct 2009
- Successfully completed FCT late Oct 2010





ARLEIGH BURKE (DDG 51)



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Cost Reduction Initiatives

- Restarting serial production
- Shipyard facility investments allowing proper work sequencing
- Shipbuilder Material
 - Maximizing competitive procurements
 - Utilizing Advance Procurement funds to obtain Economic Order Quantity savings
- Main Reduction Gear
 - In 2009, as part of the continued production of DDG 51 Class, the Navy initiated a full and open competition to procure MRGs for DDG 113-115
 - On 16 Jun 2010, Navy awarded an \$80.2M contract to Philadelphia Gear Corporation for DDG 51 Class MRG. Contract includes options which, if exercised, would bring the cumulative value of this contract to \$425.9M.

- Three ships of the original 62-ship procurement are currently finishing construction
- Two ships (USS Jason Dunham and USS Gravely) were commissioned in 2010.
- Restart of production of this class has begun, with DDG 113 design, production, engineering work, and long lead material procurement starting in 2010.





Ship to Shore Connector



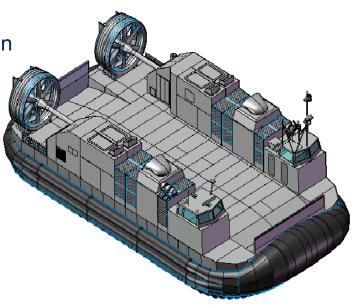
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Cost Reduction Initiatives

 SSC T&E Risk Reduction & Affordability Assurance Effort resulted in Test agencies' preliminary agreement to a tailored test program:

 Proposed way ahead will maintain craft production schedule and affordability of the program while meeting test and evaluation objectives

- Analysis of Alternatives approved
- Milestone A Decision 7 May 2009
- Capabilities Development Document (CDD) validated on 10 June 2010
- Technical Data Package approved 7 July 2010
- Pre-solicitation Notice for Test and Training Craft and Production Units issued 9 Dec 2010
- RFP Release for Test and Training Craft and Production Units scheduled for Jan 2011
- Milestone B Decision and Detail Design and Construction Award are anticipated 4Q FY11



LEWIS AND CLARK (T-AKE 1) Class



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Cost Reduction Initiatives

- NASSCO continues to make substantial reductions in labor hours from hull to hull on the program (T-AKE 7 produced at less than 50% of the man-hours and 37% in cycle time reduction from T-AKE 1)
- T-AKEs have been delivering approx 2-3 months early (T-10 delivered eight months early)
- As the class has entered serial production, NASSCO has extracted increased learning and production efficiencies
- Significant capital has been invested in the yard for production improvements

- T-AKEs1-10 have been designed, constructed, and delivered to MSC
- First eight ships have deployed
- The final four ships of the class (T-AKEs 11-14) are currently under construction at NASSCO
 - T-AKE 11 launched Sept 2010, on track to deliver 23 Feb 2011
 - T-AKE 12 -70% complete
 - T-AKE 13 -25% complete
 - T-AKE 14 started construction Oct 2010

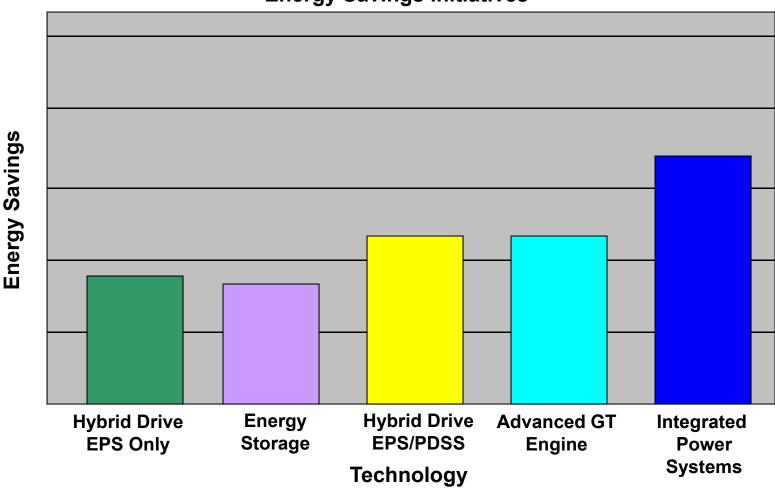


Electric Ships Office Energy-Saving Initiatives



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Energy Savings Initiatives



Some technologies also provide Maintenance Savings

Shipbuilding: Moving Forward



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- Competition
- Fixed Price contracts
- Mature designs before beginning construction
- Robust capital improvement spending
- Production plans that build ships on time and on cost
- Build the first ship like a follow ship
- Measuring productivity improvements from unit to unit rather than ship by ship
- A ruthless drive for affordability and efficiency
- Measuring and evaluating performance of the companies and suppliers, not the shipbuilding programs

A 313-Ship Navy is the requirement – 288 Ship in Service today